



Charter & Code and HRS4R An update



HRS4R@ CSIC: all aboard

First steps in the implementation of the HRS4R Strategy at the CSIC

ONLINE WORKSHOP – 15 September 2021

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The “Charter & Code” and its implementation

Charter & Code



HRS4R procedure



H2020
MGA, Art. 32



Strengthened
HRS4R procedure



Digitalisation
of HRS4R



2005

*EC recommendation
2005/251/EC*

2008

Mechanism of C&C implementation

2014

*'Best effort' obligation
for beneficiaries*

2017

*OTM-R Checklist
added to the
self-assessment process*

2018

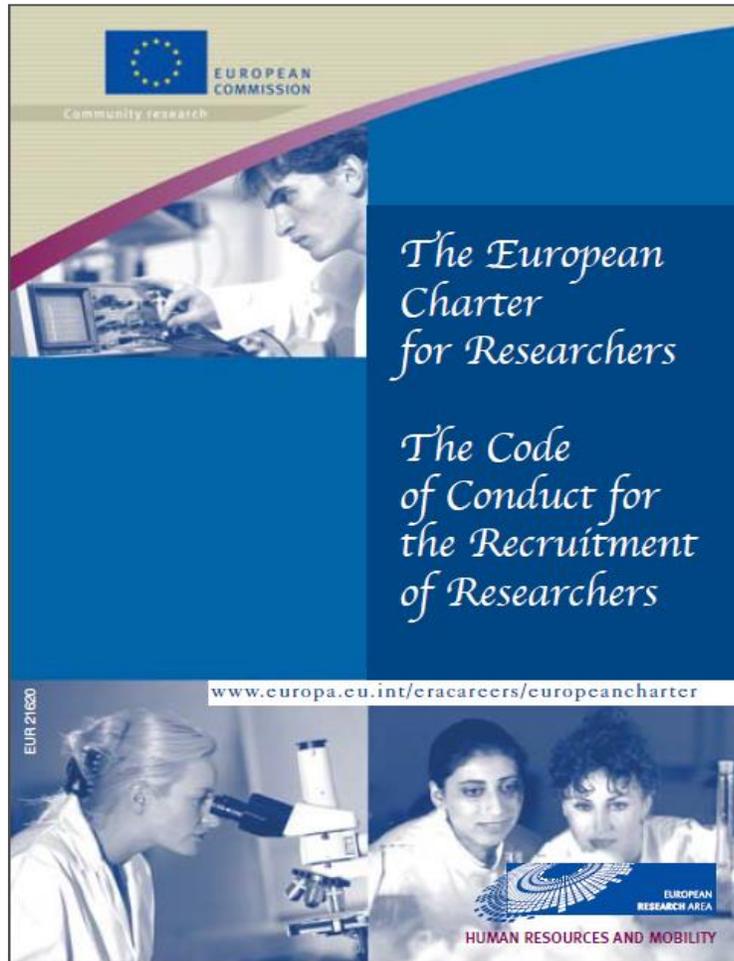
*E-tool of the HRS4R
process*

Overall
GOAL

Foster an open, transparent, sustainable European labour market for researchers

Charter & Code

The cornerstone of research careers policy (former ERA priority 3)



The Charter (the European Charter for Researchers)

- set of principles for the roles, responsibilities and entitlements of researchers
- Provides a reference framework.

The Code (the Code of Conduct for the Recruitment of Researchers)

- Provides for transparency of the recruitment and selection process, ensuring equal treatment for all applicants
- Includes obligations for employers and funders

Commission Recommendation on Charter and Code 4 pillars to strengthen the ERA

40 principles in 4 Thematic Areas:



- 1. Working Conditions & Social Security** - promoting and creating a stimulating and favourable working environment
- 2. Recruitment** - assessing, attracting and retaining talent; international visibility
- 3. Training and Career Development**
- 4. Ethical and Professional Aspects**

Commission Recommendation on Charter and Code 4 pillars to strengthen the ERA

40 Principles

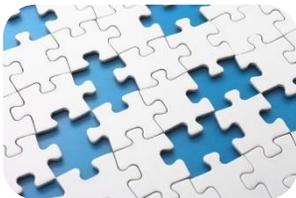


- ✓ Research freedom
- ✓ Dissemination and exploitation of results
- ✓ Recognition of the researcher's profession
- ✓ Working conditions
- ✓ Stability and permanence of the employment
- ✓ Remuneration package (funding and salaries)
- ✓ Gender balance
- ✓ Career development
- ✓ Access to research training and continuous development
- ✓ Intellectual property rights
- ✓ Evaluation and appraisal systems
- ✓ Code of recruitment of researchers (OTMR)

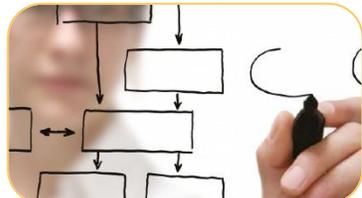
HRS4R STRATEGY in a nutshell

The Human Resources Strategy for Researchers (HRS4R) is the mechanism to implement the principles set forth in the C&C

- **Voluntary, structured and monitored** procedure (continuous assessment)
- Based on **gap-analysis and action plan**



gap analysis



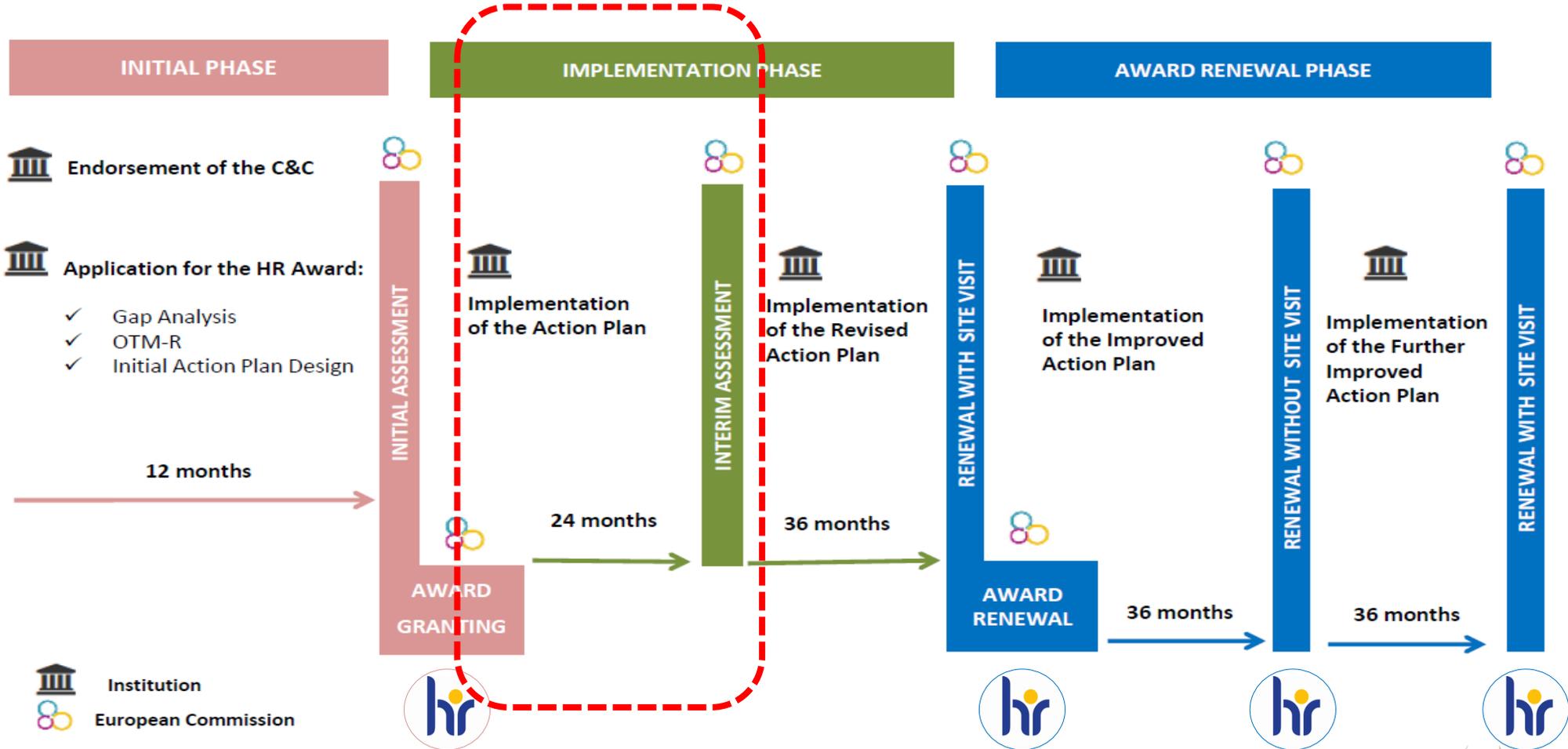
action plan



online
publication

HRS4R – A long term commitment

Voluntary, structured and monitored auditing mechanism, centered on a continuous assessment cycle based on gap-analysis and action plans for ongoing monitoring, self-assessment, peer reviews



CSIC case 2019ES391598
Deadline 26/02/2023

Horizon 2020 - MGA Article 32

Beneficiaries must take all measures to implement the principles set out in the C&C, in particular regarding:

- working conditions
- transparent recruitment processes based on merit
- career development

Best effort obligation: “must be proactive and take specific steps to address conflicts between their policies and the principles set out in C&C”

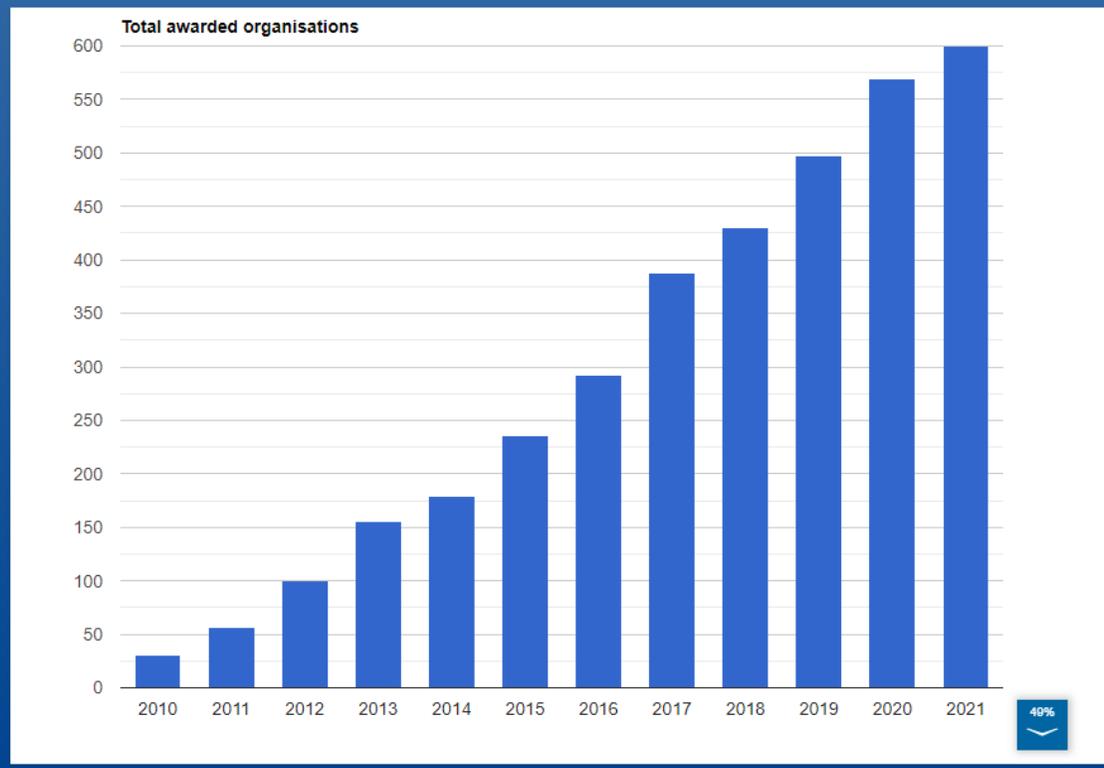
Beneficiaries should keep **appropriate documentation** about the steps taken and measures put in place.

C&C and HRS4R: statistics

Awarded organisations 2010-2021



||| Total awarded organisations



- ❖ 1290 Institutions have endorsed the Charter & Code principles
- ❖ 624 research institutions from over 40 Countries received the HR Excellence in Research Award
- ❖ 67 new institutions were awarded in 2019
- ❖ 72 new institutions were awarded in 2020
- ❖ 55 awarded in Q1-Q3 2021

<https://euraxess.ec.europa.eu/jobs/hrs4r/dashboard>

HRS4R: key figures



❖ In 2019:

- ❖ 175 assessments (19 site visits)

❖ in 2020:

- ❖ Over 190 assessments (14 site visits)*

- Covid-19 impact: institutions delays + suspension of the regular site visits
Introduction of the “remote site visit” formula.

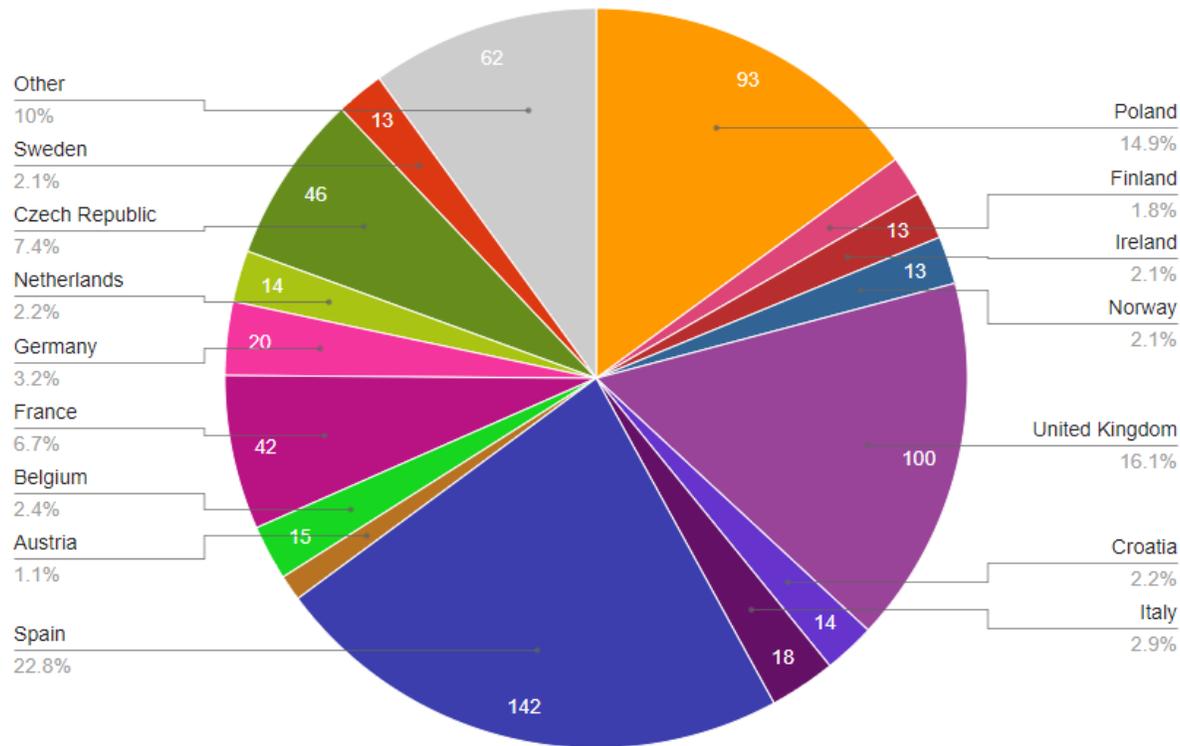
❖ In 2021 (to-date):

- ❖ Over 174 assessments
- ❖ 15 site visits already performed + 20 in preparation*
- ❖ Over 100 institutions are currently preparing for the Award (initial phase)
- ❖ Over 250 organizations currently preparing for renewal

HRS4R: distribution



Awarded organisations per country



<https://euraxess.ec.europa.eu/jobs/hrs4r/dashboard>

- Differences in uptake must take into account the wide differences existing in national contexts (including national supporting measures etc.)
- This is under analysis in the ERA Priority 3 study
- CSIC endorsed 8 February 2019 and received the HR Excellence in Research logo on 26 February 2021

HRS4R: reported benefits

observed by experts and institutions

- **Process itself** (framework for institution strategy)
 - Catalyst for change
 - giving support for internal processes and developing good practices;
 - bringing essential human resource policies into the foreground of institutional policy-making
- **Internationalization**
 - Raises awareness of European and international context to all staff;
 - Participation in international networks and sharing best practice on issues such as career development and supervision
 - Supports open-mindedness; facilitates change in internal process, ...
- **Improvement & Progress**
 - put researchers at the core of process and engages all categories of researchers to define activities tailored to different career stages;
 - it creates favorable conditions for research career development and develops career support actions;
 - Promotes equal opportunities
 - Improves researchers' status and working conditions
 - Foster in-house transversal cooperation
 - showcases achievements that would go collectively unseen otherwise...

HRS4R: reported benefits

observed by experts and institutions

- **Visibility**
 - Increased national and international visibility
 - demonstrates a commitment to good working conditions and career development for researchers
 - induces cultural change, promotion and support of a European network and a collection of best practices
- **Attraction and mobility**
 - Enhanced ability to attract and retain high caliber staff
 - Promotion of the commitment and strengthen the attraction, development and retain of national and international researchers and staff to pursue research excellence
 - Contributes to the reestablishment of a symmetry in brain mobility
- **Added value**

Added value to funding applications (Art 32 compliance)...

Study on ERA Priority 3

General Objectives:

- Taking stock of existing policy measures (Charter & Code, HRS4R, EURAXESS)
- Defining needs of transformations to review/ revamp/strengthen the policy measures:
 - Recommendations on the future set-up and development of existing measures
 - Recommendations on additional new policy activities/tools/measures to achieve the same objectives under the renewed ERA.

Specific Objectives:

- Content, outreach and added value
- Process
- Challenges and needs
- Governance and stakeholder engagement



Thank you for your attention

For questions and procedural support, please write to RTD-Charter@ec.europa.eu

For technical issues and queries, please write to support@euraxess.org